

Annex A – Update of Major Projects

Over the page is a summary of Major projects:

Please note before reviewing the “Large” project information:

- The Summary of “Large” projects is still in development and is provided to inform the committee in performing its role of **risk and assurance of the project management approach**.
- Projects are in the process of being assessed (using the Project assessment matrix (presented to the A&G committee in May 2016). Any project that achieves a score of 106 or more out of 160 qualifies as a “Large” project and is included in this list as a “Large” project.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- Further information on projects can be provided to the committee on request or the committee can request that a relevant scrutiny committee to do a more detailed review.
- The status (RAG – Red, Amber or Green) is provided to give an overview of any significant risks and provide assurance as to how individual projects are being managed. An explanation as to what the status means is included in the July 2016 Projects update to Audit and Governance.

Large projects summary	Previous period (RAG)	This period (RAG)	Direction of travel
Local Plan	Amber	Amber	Same
York Central	Amber	Amber	Same
Southern Gateway	Amber	Amber	Same
The Guildhall	Amber	Green	Better
Digital services (CRM)	Amber	Amber	Same
Outer Ring Road (A1237)		Red	
A19 pinch point		Amber	
York Central Access		Amber	

Detailed updates

Project title	Local plan
Description	
<p>The 'Local Plan' is a citywide plan which sets the overall planning vision and the spatial land use strategy for the city. It provides a portfolio of both housing and employments sites for at least a 15 year period and will set the Green Belt boundaries for York. In addition it incorporates both policies and approaches to set the context for development management decisions. Effectively, it sets out the opportunities and policies on what will or will not be permitted and where, including new homes and businesses.</p>	
<p>The Local Plan must be accompanied by an infrastructure delivery plan setting out the Council's approach to strategic infrastructure and its funding. All housing and employments sites included must be viable and deliverable this is directly linked to future approaches to planning gain i.e. CiL and S106.</p>	
<p>In response to both the Council resolution in autumn 2014, and the changed national and local context, officers have initiated or a series of work streams to inform the next stages of plan production. This relates to housing need, economic growth and the related need for employment land, and detailed site assessments.</p>	
<p>The production of the plan has to be in accordance with statute and national guidance. This includes a legal requirement to work with neighbouring authorities. It also means that the plan must be subject to Sustainability and Environmental Assessments. It will also ultimately be subject to an independent examination by a government inspector.</p>	

Current status

AMBER

The Local Plan was reported to the Local Plan Working Group and Executive in July. The purpose of the reports was to ask Members to approve the publication of a document entitled 'Local Plan – Preferred Sites 2016' for consultation. It draws on the previous stages of consultation and technical work undertaken to support the plan. Its purpose is to allow the public and other interested parties to comment on additional work relating to housing and employment land need and supply.

In addition to the 'Local Plan – Preferred Sites 2016' several technical documents will also be made available during the proposed consultation. These were attached as annexes to the reports and comprise:

- Strategic Housing Market Assessment (2016)
- Employment Land Review (2016)
- Windfall Analysis Technical Paper (2016)
- Sustainability Appraisal

Following approval of Executive, consultation took place starting in July through to 12th September and is now complete. This has included exhibitions, drop in sessions, attendance and dialogue with stakeholders.

Those representations made will be taken into consideration in drafting the next stage of the plan, the publication draft. This will be reported to Members November / December 2016.

Future outlook

Following the report detailed above it is anticipated that significant progress will be made toward the submission of the Local Plan to the Secretary of State as per the timescales set out in the Local Development Scheme.

Key risks

Risk (brief description/consequence)	Control/action	Gross	Net
Unable to steer, promote or restrict development across its administrative area	Work to approve LDS continuing to develop a strong evidence base.	19	18
The potential damage to the Council's image and reputation if a development plan is not adopted in an	Work to approve LDS continuing to develop a strong evidence base.	19	18

appropriate timeframe			
Risks arising from failure to comply with the laws and regulations relating to Planning and the SA and Strategic Environmental Assessment processes and not exercising local control of developments, increased potential to lose appeals on sites which may not be the Council's preferred development options	Procure appropriate legal and technical advice to evaluate risk as the plan progresses.	19	18
Financial risk associated with the Council's ability to utilize planning gain and deliver strategic infrastructure	Develop Local Plan policies linked to planning gain, undertake viability and deliverability work and progress CIL.	19	18
The Government has stated its intention to remove the New Homes Bonus in the case of an authority that has not submitted its Local Plan by early 2017.	Work to approve LDS continuing to develop a strong evidence base.	19	18
Reports to	Executive, Local Plan Working Group		
Exec member	Cllr. Ian Gillies is Executive Member Cllr. David Carr and Cllr. Keith Aspden are responsible for leading the process. Cllr Nigel Ayre chairs LPWG		
Director responsible	Neil Ferris – Director of City and Environment Services		
Dependencies	Deliverability of York Central		
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive July 2015</p> <p>http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8840&Ver=4</p> <p>Document</p> <p>http://democracy.york.gov.uk/documents/s98802/Report.pdf</p> <p>Executive May 2016</p> <p>City of York Local Plan – Preferred Sites Consultation</p>		

<http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9191&Ver=4>

Document

<http://democracy.york.gov.uk/documents/s106782/Final%20report%20for%20Executive%2022.06.16.pdf>

Project title	York Central
<p>Description</p> <p>York Central is a key strategic development site for economic growth and housing delivery for the city. The majority of the land is in the ownership of Network Rail and the National Railway Museum. CYC have a role to play in de-risking the site and accelerating delivery with public sector partners. In recent months, the site and the opportunity it presents have been positioned at all levels of Government as a priority site for support to enable delivery of locally-led regeneration and development schemes.</p>	
<p>Current status</p> <p>AMBER – The project has gained significant momentum, however, there are still risks to delivery.</p> <ul style="list-style-type: none"> - Progress continuing across a variety of workstreams - KPMG and Savills have undertaken workshops with all Partners to inform Partnership arrangements - Bids received following the procurement of Design and Technical advisers and undergoing evaluation - Ecological surveys have been undertaken and are continuing - Procurement of technical advisers via WYCA for feasibility study in relation to District Heat Network continues – bids being assessed - Completion of acquisition of third party land in Leeman Yard area of the site - Representations from the Partnership have been made as part of the local plan process - Negotiation of Unipart acquisition continues - Informal consultation with local resident groups undertaken - Access selection study being carried out to inform access options and strategy for consultation 	
<p>Future outlook</p> <ul style="list-style-type: none"> - KPMG to advise on Governance arrangements due in October and financial modelling will then commence to inform how the Partnership could operate - Appointment of Design and Technical advisers at the end of September – further masterplanning and technical investigations to commence on appointment to inform future planning documents, strategy and access selection - Executive in November 2016 to seek approval for recommendations on future consultation for access selection and Unipart acquisition 	

District Heat Network capacity study to commence

Key risks

Risk (brief description/consequence)	Control/action	Gross	Net
Partnership with NR and NRM breaks down leading to failure to unlock site	Establish a senior level Board and formalise via a Memorandum of Understanding with development of the site delivered under the terms of a proposed partnership agreement.	23	23
Inability to attract finance/ investment in sufficient quantity at acceptable levels of risk and return	Early market testing, as well as market viability work, to confirm level of interest.	23	23
Failure to agree satisfactory repayment mechanism for partners	Engage specialist advisors to work on the financial model.	23	23

Reports to

Executive, Economic Development and Transport Policy and Scrutiny Committee, Project steering group

Exec member

Lead Member Board:

Cllr. M. Cannon, Cllr. F. Derbyshire, Cllr. L. Kramm, Cllr. K. Myers, Cllr. A. Reid, Cllr. J. Hayes, Cllr. D. Levene

Director responsible

Neil Ferris – Director of City and Environment Services

Dependencies

Local Plan Policy, City Transport Policy

Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)

Executive December 2015

<http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4>

Document

<http://democracy.york.gov.uk/documents/s101740/York%20Central%20Exec%20December%202015%20Final.pdf>

Member update – May 2016

Executive July 2016

<http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4>

Document

<http://democracy.york.gov.uk/documents/s107107/York%20Central%20Exec%20July%202016%20final.pdf>

Project title	Southern Gateway
<p>Description</p> <p>City of York Council (CYC) are one of the principal land owners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the "Southern Gateway" and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a fresh vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the City.</p>	
<p>Current status</p> <p>AMBER</p> <p>Area of Opportunity policy has been written for the Southern Gateway to be included in the Local Plan for consultation in the autumn.</p> <p>Demolition works to 17-21 Piccadilly completed in September 2016 and ongoing work to secure meanwhile uses to give the site a temporary purpose in advance of any future development.</p> <p>A report will be taken to the Executive in October 2016 outlining options to dispose of the freehold of Stonebow House to allow its redevelopment to proceed.</p> <p>A report will be taken to Executive in November 2016 to dispose of a small area of land to English Heritage to allow the construction of a new visitors centre at Clifford Tower.</p> <p>Discussions are ongoing with adjoining property owners and developers to bring forward development of vacant sites.</p> <p>Delivery models are being explored to bring forward development proposals for the council's assets in the area.</p>	
<p>Future outlook</p> <p>Establish route to market for securing a JV partner for 17-21 Piccadilly and commence procurement.</p>	

Follow up Area of Opportunity with a SPD to set a planning brief for the area.

Take an overarching vision and timescale to the Executive in the autumn/winter.

Procure technical and design support for the project.

Explore options for a multi-storey car park on the site of Castle Mills and take decision regarding the demolition of existing poor quality buildings.

Agree a delivery model to develop the council's assets in the area.

Key risks

Risk (brief description/consequence)	Control/action	Gross	Net
Insufficient legal resources and internal experience in to support the establishment of a delivery model for the council's assets	Probable requirement to seek ongoing external advice and support	23	19
Land assets outside the council's control do not come forward to market, continuing to undermine the area and depress the council assets and income	Ongoing discussions with landowners and developer to facilitate development and understand the implications of the EU referendum on investor confidence. Establishing a planning framework to ensure coherent and high quality proposals when they do come forward	23	19
Failure to provide a realistic timeframe fro potential development of council land assets may result in unnecessary expenditure and investment in the short term to keep them operational	Vision and timeframe for Southern Gateway to be established by the end of 2016	23	19
Lack of investment by the council could lead to missed commercial opportunities and returns, and delay or	Preparing business cases identifying the opportunities and returns available	19	19

reduce the quality of the wider project			
Reports to	Executive, Economic Development and Transport Policy and Scrutiny Committee, project board		
Exec member	Cllr Chris Steward and Cllr Ian Gillies		
Director responsible	Neil Ferris, Director of City and Environmental Services		
Dependencies	Local Plan Policy, City Transport Policy		
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	Executive October 2015 http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4 Document http://democracy.york.gov.uk/documents/s100456/Report.pdf		

Project title	Guildhall
<p>Description</p> <p>City of York Council vacated the Guildhall in April 2013, moving to West Offices as part of the Admin Accommodation programme, in order to make approx £1m pa savings. An evaluation of potential future uses had already been undertaken, and following further feasibility work and review a decision on the Future of the complex was taken by Executive in October 2015. Approval was granted for detailed project development work to secure the future of the Guildhall as a serviced office venue; with virtual office and business club facilities, maximising the benefits of the different spaces within the complex, its heritage appeal, and also ensuring ongoing council use and public access in a mixed use development.</p>	
<p>Current status</p> <p>GREEN</p> <ul style="list-style-type: none"> - Following Exec approval to proceed to detail design and planning / LBC apps on 14 July project has remained on track - Planning and LBC apps now live (due to be considered at Nov Planning Committee) - Design team workshops on procurement / early contractor involvement completed to date (Sept 2016) a further risk management / Value engineering workshop diaried for 28 Sept. - Marketing of Restaurant unit commissioned - Further market engagement with potential office operators underway - Early consideration of contractor procurement and contract form underway - Further engagement with neighbours undertaken and procurement of party wall agent to secure neighbour licences / agreements underway 	
<p>Future outlook</p> <ul style="list-style-type: none"> - Design Team primed for Oct appointment to deliver stage 4 Design by Christmas 	

<ul style="list-style-type: none"> • Planning and Listed Building Consent applications • RIBA design stage 4 inception workshops • Marketing of Restaurant unit 2016 • Planning and Listed Building Consent approvals • Agreement to lease restaurant • RIBA stage 4 designers reports and cost plan • Executive report • Full Council budget report • Construction contract procurement PQQ 2017 • Construction contract procurement ITT 2017 • Possible enabling works 2017 • Potential start of construction works • Construction period 15 months to 	<p>Aug 2016 Sept 2016 Aug – Oct Nov 2016 Dec 2016 Jan 2017 Feb 2017 Feb 2017 Oct 16-Jan Feb – Apr Mar – Apr July - 2017 Oct 2018</p>
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Key risks			
From project risk register			
Risk (brief description/consequence)	Control/action	Gross	Net
Project costs Capital cost – the current cost estimate is in excess of the original project budget this will be kept under constant review by the project	Project team are aware of this issue and the detail design stage will have rigorous cost control and value engineering processes built in.		
Lease income – the project financing requires income to fund the repayment of borrowing costs to net against the project costs – and to underwrite council borrowing	The marketing of the restaurant unit and the procurement of an operating partner for the service office will mitigate this risk	24	20
Failure to secure planning / LBC statutory consents	Pre-application engagement has been ongoing with planning / conservation / Historic England to develop the	18	6

	scheme		
Further deterioration of complex	Mitigation possible for security / some remedial measures – but underlying structural defects remain	22	17
Reports to	Executive, CSMC, project board		
Exec member	Portfolio of the Executive Member for Finance and Performance Chris Steward		
Director responsible	Ian Floyd Director of Customers and Business Support Services		
Dependencies			
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive October 2015 http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4 Scrutiny – 13 June 2016 http://modgov.york.gov.uk/ieListDocuments.aspx?CId=144&MId=9420&Ver=4 Exec – 14 July 2016 http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Planning application links</p> <p>16/01971/FULM Alterations and refurbishment of Guildhall complex to create conference rooms, meeting rooms and offices, refurbishment and part rebuild of existing south range to provide cafe and ancillary accommodation, and erection of extension on north side of complex to form restaurant and office accommodation The Guildhall Coney Street York YO1 9QN</p> <p>https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&keyVal=OCD5KESJMZK00</p> <p>16/01972/LBC Alterations and refurbishment of Guildhall complex to create conference rooms, meeting rooms and offices, refurbishment and part rebuild of existing south range to provide cafe and ancillary accommodation, and erection of extension on north side of complex to form restaurant and office accommodation The Guildhall Coney Street York YO1 9QN</p>		

	https://planningaccess.york.gov.uk/online-applications/applicationDetails.do?activeTab=summary&keyVal=OCD5LDSJMZL00
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Project title	Digital Services (CRM)		
Description	<p>This project replaces our existing system (Lagan) with a new system (Oracle Right Now.) This will provide much increased alignment with the website and a “My Account” style function, social media consolidation and proactive management and integration across a number of back office systems facilitating automation, work allocation and monitoring.</p>		
Current status	<p>AMBER</p> <p>Release 1 for Revenues and Benefits went live on the 25th July and 12th September respectively. This means that residents can now easily notify the council of a move in, move out, move within, set up or change a direct debit, apply for single person discount and to request a copy of their bill. To date we have processed over 4500 GovTech forms at 80% automation to update our Council Tax database and of these 60% required no manual intervention or reprocessing. Also launched a new service for Letting Agents / Landlords to notify the council of any changes in tenancy. CYC (via GovTech) can now also automatically process DWP claims for housing benefit and council tax support.</p> <p>The base functionality within MyAccount is now in test and full end-to-end testing is beginning 20th September along with the 9 processes for Waste, Highways and Public Realm.</p> <p>We continue to work with suppliers and we are now defining the detailed plan for Release 3, in line with the phased approach for the project.</p> <p>The Privacy Impact Assessment has been drafted and is at review stage.</p>		
Future outlook	<p>The completion of Release 2 with My Account, whilst continued planning and development for releases 3 to 4.</p>		
Key risks			
Risk (brief description/consequence)	Control/action	Gross	Net
Solution does not meet requirements in terms of fully automated end to end processes within project	Controls - Engage with all business areas - stakeholders through a business readiness	23	23

<p>timescales so the Service is not ready to implement solution.</p>	<p>assessment Actions - Business readiness assessments and VSM to be completed by end of Sept</p>		
<p>Unable to configure system once transferred to the council. This would mean that there would be a failure to ensure system is maintained effectively And that the recovery from system problems is delayed</p>	<p>Controls: Work with Connection point on the skills transfer and ensure all staff involved in future support are fully skilled up Ongoing face to face dialogue with services Actions CPT to complete knowledge transfer including training material Processes (outside of Release 2) passed to configurers whilst CPT are still on-site Schedule Oracle training course (5 day)</p>	17	12
<p>Service not ready to implement solution due to a of robust business readiness assessments. This would impact the go-live</p>	<p>Controls: Ongoing face to face dialogue with services Actions: Complete Business Readiness Assessments</p>	23	19
<p>Solution does not meet requirements in terms of fully automated end to end processes within project timescales so the Service is not ready to implement solution.</p>	<p>Controls - Engage with all business areas - stakeholders through a business readiness assessment Actions - Business readiness assessments and VSM to be completed by end of Sept</p>	23	23
<p>Reports to</p>	<p>Digital Services Programme Board; Corporate Scrutiny and Management Board</p>		

Exec member	Cllr. Chris Steward
Director responsible	Ian Floyd – Director of Customers and Business Support Services
Dependencies	CRM Lagan MDM -Clearcore Govtech Rev's and Ben's.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	Corporate and Scrutiny Management Policy and Scrutiny Committee 9th May 2016 City of York Digital Inclusion http://democracy.york.gov.uk/documents/s105678/City%20of%20York%20Digital%20Inclusion.pdf

Project title	Outer Ring Road (A1237)		
Description	<p>This project increases the capacity of 7 roundabouts on the ring road to reduce orbital and radial journey times. Upgrades would be to a similar standard to the A59 and A19 roundabouts with 3 lane approaches and 2 lane exits on the A1237. The enhancements will be designed to accommodate future dualling where possible.</p>		
Current status	<p>RED</p> <p>Outline designs for the roundabout upgrades were prepared in 2015 and Gateway 1 approval was received from the West Yorkshire Combined Authority subject to City of York Council joining the West Yorkshire Transport Fund. The work was suspended at the end of 2015 as commencement of the next phases (public consultation and land acquisition) was dependent on the availability of a funding source for delivery. The potential use of the West Yorkshire Transport Fund to provide the necessary funding for the construction of the roundabout upgrades is due to be discussed at the Executive on 24 November.</p>		
Future outlook	<p>If access to the WYTF was confirmed in this financial year then a project delivery team could be rapidly established and construction could potentially commence in 2018/19. It is anticipated that all of the roundabouts could be completed by 2021/22 depending on the availability of land and receipt of planning consent where required.</p>		
Key risks			
Risk (brief description/consequence)	Control/action	Gross	Net
Funding not available/ Next phase of project can not progress until funding is confirmed	Obtain funding – Access to WYTF to be discussed at 24 November Executive.	23	18
Planning consent not granted/ The most complex roundabouts can not progress	Ensure necessary preparatory survey and consultation work is undertaken	23	18
Land not available/ project can not be progressed	Ensure the necessary land acquisition and CPO	19	13

without the necessary land outside of the public highway boundary.	processes are progressed		
Reports to	Transport board		
Exec member	Cllr. Ian Gillies		
Director responsible	Neil Ferris		
Dependencies	LTP3, Local plan		
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	West Yorkshire Transport Fund – 24 November 2016		

Project title	A19 pinch point		
Description			
The A64/A19 junction inbound phase of the project was completed last year. Schemes to improve the reliability and reduce the outbound journey times are currently being developed.			
Current status			
AMBER			
Potential options for delivering outbound journey time savings are being developed including changes to the traffic signals at the A64/A19 junction and the Wheldrake Lane/A19 junction at Crockey Hill. Following initial surveys and outline design consultation a report will be presented to the Executive Member for a decision on progression.			
Future outlook			
Subject to a decision to proceed it is anticipated that the scheme could commence in 2017/18.			
Key risks			
Risk (brief description/consequence)	Control/action	Gross	Net
Discovery of protected species hinders delivery (layout, timing and cost)	Undertake surveys and obtain the necessary permissions.	20	15
Excessive utility diversions required leading to significantly increased costs	Obtain utility information and diversion costs at an early stage	20	15
Reports to	Transport board		
Exec member	Cllr. Ian Gillies		
Director responsible	Neil Ferris		
Dependencies	LTP3, Local plan		
Link to paper if it has been to another member meeting (e.g.	Scheme identified in the Transport Capital Programme reports submitted to the Executive Member for Transport and Planning Decision Sessions		

executive, council, a scrutiny committee)	
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Project title	York Central Access		
Description			
<p>The project delivers the key transport requirements of the York Central Project and comprises 2 main elements:</p> <p>Delivery of a new access route from the existing highway network into the York Central site and to the rear of the station.</p> <p>Delivery of a new transport interchange at the front of the station including the potential demolition of Queen Street Bridge.</p>			
Current status			
AMBER			
<p>Progression is currently dependent on the delivery of the overall York Central project and the availability of funding through the West Yorkshire Transport Fund. Gateway 1 approval for the funding has been obtained from West Yorkshire Combine Authority subject to City of York Council joining the fund.</p>			
Future outlook			
<p>Subject to the Council joining the WYTF and a decision on the preferred access route it is anticipated that work could commence in 2018/19. Papers on York Central Access options and the WYTF are planned to be submitted to the Executive on 24 November.</p>			
Key risks			
Risk (brief description/consequence)	Control/action	Gross	Net
Funding not available/Next phase of project can not progress until funding is confirmed	Obtain funding – Access to WYTF to be discussed at 24 November Executive.	23	15
Public consultation affects choice of access point and increases cost.	Ensure necessary preparatory survey and consultation work is undertaken at an early stage	20	15
Land not available / project can not be progressed without the necessary land	Approvals from landowners to be obtained through delivery partnership	20	18
Interface with Network Rail infrastructure delays scheme delivery	Gain necessary access approvals at an early stage once route is confirmed.	20	18

Reports to	Transport board
Exec member	Cllr. Ian Gillies
Director responsible	Neil Ferris
Dependencies	LTP3, York central, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	York Central Access Options and West Yorkshire Transport Fund reports being submitted to the Executive meeting on 24 November See York Central papers

Summary of other Transport initiatives		
Project		Summary
James Street Link Road Phase 2	G	The remaining section of James Street between Heworth Green and Layerthorpe is currently being constructed by the developer of the adjacent land. The Council is making a contribution to the scheme to enhance the road to provide additional through route capacity. The scheme is programmed to be complete by the end of 2016.
Clarence Street/Lord Mayor's Walk junction improvements	A	Delivery of revised scheme approved in June 2016 planned for early 2017.
Rougier Street Bus Shelter upgrade	A	Delays in the delivery of the Roman House refurbishment has meant the shelter can not be constructed as anticipated. Current expectation is to commence shelter construction in June 2017 when scaffold removed.
Traffic Signals Improvements	A	Funding has been allocated to upgrade approx. 30 signal sites across the city over the next 4 years. The first year will be focussed on the simpler pedestrian crossing locations allowing time to design the more complicated junctions for delivery in future years. Nessgate, Monkgate, Hull Road Pinelands and Nunnery Lane pedestrian crossings complete. Wigginton Road/Clifton Moorgate, Micklegate North Street, Micklegate/George Hudson Street and Askham Bar Tesco signals to be completed by end of 2016/17
Ultra Low Emission Vehicle (ULEV) Exemplar City – York	A	The city was successful in being named an exemplar GoUltraLow city earlier in 2016. Development work for the delivery of Rapid Charging Hubs cross the city is being undertaken in 16/17 for delivery in 17/18.
Coppergate	A	The reintroduction of a camera enforced traffic restriction on Coppergate with the times altered to 8:00am to 6:00pm (7 days) was approved at the Executive on 13 October. Enforcement will commence in early 2017.
Park & Ride Procurement	R	As reported to the October Executive no compliant bids were received during the initial stage of the Park & Ride procurement exercise. Following investigation

		of potential options a further report will be presented to the Executive in December.
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